





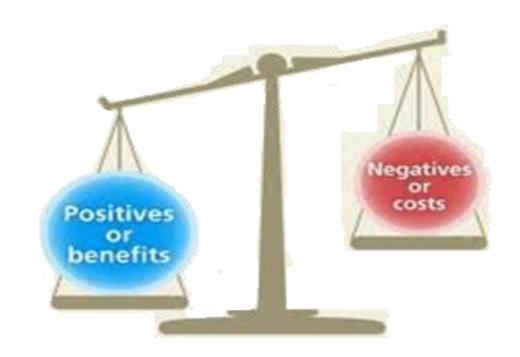
# Cost- benefit analysis of a research vessel A first approach to sharing a methodology

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June 11-12, 2014
Barcelona, CSIC-UTM (Spain)

# 2 what is cost-benefit analysis

#### ... when evaluation items are not obvious



# 3 scope of this exercise (CNR operator point of view)

- 1\_ improving effective use of a research vessel
- 2\_ defending the budget of a research vessel within the operator's organization, vis-à-vis other uses of funds (CNR multidisciplinary organization)
- 3\_ defending the budget of a research vessel vis-à-vis funding agency and non-research uses of taxpayer monies and showing awareness of costs vis-à-vis society at large

#### 4 awareness of limits of such exercise

- 1\_ benefits difficult and uncertain to measure (inherent to scientific research: intangible, hardly foreseeable, short / long time frame)
- 2\_ not a magic wand / push button tool
- 3\_ current incremental budgeting criterion not a better one
- 4\_ budgets are implicit cost-benefit analyses

# 5 preview of method

#### Following steps:

- 6\_ costs
- 7\_benefits
- 8\_ progressive steps of this exercise
- 9\_ measuring a specific research campaign
- 10\_ vessel/s performance
- 11\_ organizational performance

#### 6 Costs

- 1\_ fixed: lease, crew, onboard existing scientific equipment, other
- 2\_ variable: fuel, agency costs (mooring, port fees, pilot ship), food, other
- 3\_ other research equipment
- 4\_ technical and research personnel
- 5\_ organizational, overhead (full costing)

#### 7 Benefits

- \_ publications [discoveries / methodology / data ownership] (publication count by ISI-output, IF, MECR, MOCR-outcome)
- \_ patents
- \_ education [PhD candidates / mentorship of trainees]
- \_ project revenues [attraction of funds / use of infrastructure by research community / networking / chartering]
- \_ input to public policy (reports, project revenues) [avoidance of environmental costs]

# 8 Progressive steps of this exercise

1\_ elementary: individual research campaign

2\_vessel/s\*year/s

3\_ (benchmark)

# 9 calculation on a single campaign

#### **COSTS**

- \_ (cost of vessel/day) \*campaign-days
- \_ share of yearly cost of personnel \*campaign
- \_ share of yearly cost of organization

#### **BENEFITS**

\_ benefit of citations (publications):

MOCR - mean observed citation rate

\_ project revenues (when applicable)

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Net total cost\* / total MOCR

\*monetized costs-monetized benefits

# 10 benchmark on a single campaign

Cost/MOCR point

\_ Campaign A a1

\_ Campaign B a2

If a1>a2

Then Campaign A better than Campaign B

Answering question 1: effective use of vessel

#### 11 example of vessel performance evaluation

SUM (MOCR) over all campaigns/year Vs.

Yearly cost of research vessel

Answering question 1: effective use of vessel

### 12 example of organizational performance

cost/MOCR point

\_ organization A a1

organization B a2

If a1>a2

Then organization A better than organization B

Cost includes cost of vessel use

# 13 scope of this exercise

the very difficulties inherent to research make this exercise interesting [benefits: intangible, not foreseeable, short / long time frame]

- 1\_ improving effective use of a research vessel
- 2\_ defending the budget of a research vessel within the operator's organization, vis-à-vis other uses of funds
- 3\_ defending the budget of a research vessel vis-à-vis funding agency and non-research uses of taxpayer monies and showing awareness of costs vis-à-vis society at large

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